THE
EUROPEAN
VOICE OF
DIRECTORS

Implications of Coronavirus - National Emergency Measures



	Board Meetings	General Meetings	(LT plan incentives)
Baltic Countries Baltic Institute of Corporate Governance	Supervisory Board members to participate in	Baltic Institute of Corporate Governance invites all members to vote at the Annual General Meeting, which will be held on the 30 th of April. Taking into account the Resolution No. 207 by the Government of Lithuania, which foresees a quarantine period in Lithuania until the 13 th of April with a possibility of a further extension, the Association informs that the Meeting will take place, but members of the Association shall participate in the Meeting through voting in advance by submitting voting ballots. Latvia: Recent amendments to the Commercial Law allow shareholders to participate in a General Meeting via electronic means or to vote prior to	

	meeting.	the General Meeting.	
		In case the notice of the General Meeting indicates the right of the shareholders to vote prior the meeting, any shareholder can render his or her vote in writing and dispatch it to the company's Management Board. All such votes must be received by the Management Board no later than one day ahead of the meeting or otherwise will be deemed void. All shareholders rendering their votes in writing prior to the meeting must be identified. For this reason we advise confirming the vote in writing either upon a secure electronic signature or in the presence of a notary. If a shareholder represents at least 20 percent of	
		the share capital, he or she may also request the company to allow the shareholder participating in the General Meeting via electronic means of communication. In such event the company must ensure the requisite technical equipment that enables the shareholder to participate in discussions with other shareholders and the company's management, as well as ensures the recording of the meeting.	
Belgium Guberna		The Belgian government, under the auspices of Koen Geens, Deputy Prime Minister and Minister of Justice, relaxed the rules relating to the organisation of the annual general meeting (AGM) of companies and associations.	

The government provides three options for the organisation of the AGM that apply even if the articles of association do not allow them.

- 1. The governance body is given the power to decide that shareholders or members may only vote remotely, with the possibility to combine it with proxy voting, provided that only a person appointed by the governance body may act as proxy holder. This measure allows for a digital AGM to take place.
- 2. The second option is to postpone the general meeting until the situation has returned to normal, but at least until 30 June 2020.

This is also allowed when the meeting has already been convened, provided that the shareholders and members are correctly informed.

3. The governance body may, in all circumstances, take a unanimous decision in writing. The governance body can also deliberate and decide (if necessary, by a majority) by means of an electronic communication allowing discussions. In case of decisions that have to be taken before a notary - in particular with regard to authorised capital - it is again sufficient for one member of the governance body or a person appointed by the governance body to meet physically with the notary. The other members can participate via electronic communication.

In sum, AGM's convened or to be convened before 19 April can take place entirely electronically or in writing on the scheduled date. In case the AGM is postponed, companies and associations are granted a ten-week delay after

Denmark Board Leadership Society of Denmark	The Danish government has prohibited meetings +10 persons including AGMs AGMs can still be held electronically (or by proxy) provided that a physical AGM (of less than 10 person attending) is held at the same time.	Generally, if the company has already convened an ordinary general meeting, it will have to cancel it if the expected attendance will exceed 10 persons, thus violating the ban. Cancellation may occur right up to the day before the annual general meeting and must be notified in the same manner as the convening was announced, e.g. as a company announcement, on the website and by	
		the deadline at which their AGM had to take place. Importantly, as from May 1, 2019 a new Code of Companies and Associations (i.e. WVV/CSA) is in force in Belgium. Many companies and associations will be adapting their articles of association to this new code by means of a so-called extraordinary AGM. In this case specific rules on presence and majority apply. How to proceed? When the purpose of the AGM is purely "technical" companies can be expected to opt for a fully digital AGM rather than to postpone until further notice. In order to have a valid AGM, the special presence and majority rules still apply, meaning 50% participation and 75% in favour of all votes expressed. However, opting for a fully digital AGM might make it easier to meet the 50% participation threshold as of the first date of meeting. Guberna was the first in line to organize its general meeting in a digital way. Liesbeth de Ridder has kindly accepted to provide ecoDa and its member institutes with interesting tips (Key success factors, challenges, etc).	

e-mail/letter to the shareholders who have requested it.

If the annual general meeting is cancelled, it will be necessary to convene a new annual general meeting. As a rule, the new general meeting must be held in time for the approved annual report to be submitted to the Danish Business Authority before the expiry of the deadline laid down in the Danish Financial Statements Act, which is by the end of May (end of April for listed companies).

However, in the wake of the Prime Minister's announcement, the Danish Business Authority has just announced new interim rules on extending the deadlines for submitting annual reports. The extension of the deadline means that companies with more than 10 owners may wait until no later than 8 weeks after the end of the ban on the gatherings of more than 10 persons.

It is important to emphasise that only the companies with more than 10 owners are covered by the new temporary deadline. Companies that, in their statutes, have the option of holding an electronic general meeting, are not covered by the new deadline. Companies that are not covered by the new temporary deadline must, therefore, continue to hold an ordinary general meeting and submit annual reports before the general deadlines described above.

Finland

Directors' Institute Finland The Finnish listed companies' advisory board has encouraged companies to take a risk-based approach when evaluating whether to postpone the AGM and called for urgent legislative measures to facilitate remotely held general meetings.

If a general meeting needs to be held while the restrictions on public meetings remain in force, companies should seek to minimize physical participants in accordance with the 10 person limitation and to take additional measures to minimize infection risk at the meeting. However, equal treatment of shareholders needs to be observed and the meeting should not be held in a way which prevents the ability of shareholders to participate in decision making.

Form of the meeting: The Finnish Companies Act does not permit meetings fully held by video link (i.e. a strict online meeting). However, a *hybrid meeting* is possible. This means that a meeting is held with at least one shareholder physically present (in person or by proxy) and that other shareholders participate remotely e.g. through a video-link from other locations. The use of advance or remote voting and participation would generally need to be described in the AGM notice along with the requirements and possible limitations for such means of participation.

Advance and proxy voting: The Finnish Companies Act permits advance voting and Euroclear Finland has an online solution for this, meaning that shareholders can submit their votes

to the meeting without participating. This possibility would need to be described in the AGM notice. It is also possible to collect proxies/powers of attorney for the company or a third party in order to limit the need for shareholders to be physically present. The collection of proxies by the company should be done in a neutral manner so that the shareholders have equal opportunity to vote against board- and other proposals if they choose to, and without emphasizing one voting alternative above the other.

Cancellation and postponing: The board can decide to cancel an already published AGM notice and either delay the convening of the AGM or issue a new AGM notice with appropriate information. In such cases the statutory notice period for convening the new meeting needs to be observed. Cancellation of the AGM should be communicated in the same manner as convening the AGM under the articles of association, and through a stock exchange release.

France

Institut Français des Administrateurs, IFA An emergency law has been passed on March 22 and several measures aim at simplifying the rules for the holding of AGMs and ensuring good corporate governance.

 Boards of Directors and Supervisory Boards of limited companies, have extra time to approve and examine the annual accounts + have the ability to adopt the annual accounts by videoconference, without the need for

Art. 4 of the French covid-19 Ordinance n. 2020-321 of 25 March 2020, allows general meetings, convened in a place subject to administrative measures restricting or prohibiting collective gatherings on the date of convocation or on the date of the meeting, to be held remotely, even if the articles of association have not provided for remote participation. All parties entitled to attend the AGMs should be effectively informed of the date and time of the meeting and

The year 2020 will be marked by an economic situation both globally and at the corporate level not anticipated by the boards of directors and by the dedicated committees including those in charge of the remuneration of executive directors.

In this context, the criteria, the performance conditions and the objectives to be achieved in terms of

- a statutory provision or internal regulation, notwithstanding any clause to the contrary.
- Section 4 extends the delay by two months imposed on board of directors and management boards to prepare the forecast management.

of the conditions under which they may exercise all their rights. If the identification of the participants joining the meeting by means of a telephone or audiovisual conference is possible, they are considered present for the calculation of the quorum and majority.

The ordinance extends the use of written consultation for the adoption of collective decisions for limited liability companies, general partnerships and ordinary limited partnerships.

The Financial Markets Authority reminds issuers that they can, if they consider it is appropriated, postpone AGMs under the conditions provided for by ordinance n ° 2020-318 of 25 March 2020. Listed companies wishing to postpone AGMs must inform their shareholders as soon as possible by a press release.

The Financial Markets Authority stresses the fact that general meetings will be held behind closed doors, without the presence of shareholders. Consequently, shareholders will be able to vote remotely: voting may take place by proxy (spouse, other shareholder, chairman) or by correspondence or directly during the teletransmission. In the latter case, a website dedicated exclusively to voting must be set up with methods of identifying shareholders.

The Financial Markets Authority gives recommendations on how to clearly communicate on the holding of general meetings.

More info, here.

variable compensation set by the boards, in particular in terms of long-term compensation of executive corporate officers may in certain cases prove irrelevant in the circumstances economic news. Article 25.3.3 of the revised Afep-Medef Code stipulates that:

Only exceptional circumstances (substantial change in the scope, unforeseen changes in the competitive environment, loss of relevance of a benchmark or comparison group, etc.) justify that the performance conditions may modified durina the period considered. Norway's crisis legislation allows for board meetings to be held by phone, video conference or in writing, setting aside stipulations in the articles of associations to the contrary

Germany

Vereinigung der Aufsichtsrate in Deutschland e.V., VARD The management board of a stock corporation can enable online participation in the AGM without the authorization of the articles of association of the respective company. The AGM can then take place virtually without any physical presence of the shareholders if;

- •the entire AGM is transmitted electronically (i.e. via the internet);
- shareholders can vote electronically;
- •shareholders can ask questions electronically, which are answered in the due discretion by the management board;
- •the voting shareholders are given the necessary means to contest resolutions of the AGM without being physically present.

Formal facilitation:

- •the AGM adopting annual financial statements and resolving on the appropriation of the balance sheet profit may be convened at any time during the financial year (instead of the first 8 months of the financial year), provided that this date is still in 2020.
- •In deviation from the 30-day period, the management board is entitled to convene the AGM no later than the 21st day before the day of the meeting.

All mentioned measures need the approval of the supervisory board, who is entitled to take the decisions without physical presence of its members, but in writing, by telephone or in a comparable manner regardless of the regulations in statutes or rules of procedure.

		The option for appealing against resolutions of the AGM, in particular due to deficiencies in the electronic communication options or the implementation of the virtual AGM itself, are limited as far as possible.	
Nedcommunity	-	A new law helps Italian companies to deal with the impact of Covid-19 during the 2020 annual general meeting season. Measures: - allow companies to hold the AGM and to approve the balance sheet within 180 days from the start of the financial year, - facilitate the attendance of shareholders using means other than in-person attendance. Even if it is contrary to bylaws rules, videoconference meetings are allowed provided that the identification of shareholders, their participation and the possibility to vote are possible. - allow the use of remote voting systems and the validity of the vote casted electronically or by correspondence. All the measures above-mentioned will be in effect for the AGMs hold within the 31st July or until the emergency state continues.	

Luxembourg

Institut Luxembourgeois des Administrateurs, ILA

The Luxembourg Government declared a state of emergency on 18 March 2020 for a period of three months. On 20 March a Grand ducal regulation was published introducing a number of measures facilitating board and shareholders meetings:

Board meetings, even if the articles determine otherwise, without a physical meeting:

- 1) by circular resolutions; or
- 2) by video conference or any other means of communication allowing board members' identification.

Board Members participating by such means are deemed present for the purpose of quorum and majority.

Companies are allowed to proceed as described above for any meeting convened for 30 June 2020 at the latest. Companies who already sent out a convening notice and | It is important to note that: wish to proceed as above are under the obligation to publish such decision and, and, notify their shareholders in the form in which convened such meeting or by publication on their website no later than three (Luxembourg) business days before the said meeting.

Convocation following board approval six months after the end of the given company's financial vear

Luxembourg based companies may organize. Shareholders meetings, even if the articles determine otherwise, without a physical meeting, and require their shareholders to attend the meeting:

- 1) by voting remotely in writing or by electronic means, provided that the resolutions or decisions to be taken have been published or sent to them in advance:
- 2) by means of a proxy designated by the company; or
- 3) by video conference or any other means of communication allowing shareholders' identification.

- o Proxyholders appointed by the shareholders may only participate as set forth above.
- o Shareholders attending as described above are deemed to be present or validly represented for the purpose of the quorum and majority at such meeting.

All Luxembourg companies will automatically

		benefit from a relief period of 4 months to make their financial data filings at the Luxembourg Trade and Companies Register.	
Netherlands			
NCD Academy	There is no general statutory requirement for the board of a Dutch company to meet at specific intervals. As such, board meetings can be postponed or cancelled in view of the COVID-19 related travel restrictions. In certain cases, however, board decisions cannot be postponed. There are a number of arrangements the board can make to mitigate the effects of travel restrictions and other safety measures related to COVID-19: Board meetings can generally be held using electronic means of communication, provided all participating board members can communicate with each other in real time (i.e. Skype or a conference call). It is possible for a board member to grant a proxy to another board member to represent him or her at a meeting, thereby limiting the number of participants. Board resolutions can be adopted in writing, provided all board members	must be held annually. Until 6 April 2020 inclusive, gatherings are in principle not permitted. However, an AGM may nonetheless be held if there are no more than 100 people in attendance and a distance of at least 1.5 meters between attendees is maintained. Below are some additional points to consider when organising the AGM. Here are some focal points:	

Norway The Norwegian Institute of Directors	Norway's crisis legislation: the board of directors determines whether a virtual shareholders' meeting will take place as long as all shareholders can be included in the meeting. Furthermore, the board of directors can freely determine the form of voting, setting aside any stipulations in the articles of association in this regard. Norway's crisis legislation allows for board meetings to be held by phone, video conference or in writing, setting aside stipulations in the articles of associations to the contrary.	dates stipulated by the articles of association. The government opens for digital annual meetings in housing construction companies, owner-sectional societies and housing associations. The Coronal Act only applies for one month. In practice, this means that the exceptions will not last longer than two to three	
Romania Independent Directors Association			Companies, first and foremost, need to carefully analyze their risk exposure and evaluate with take care of the manner in which their financial reporting for the financial year ended December 31st 2019 will be affected by this event after the closing.ebi
Slovenian Directors' Association (SDA)	SDA released a position paper on the impacts of pandemic on CG and suggestions to the Government: - the Supervisory Board, together with the Management Boards, should take into account the changed circumstances and increase the risk to the operations of the companies in formulating proposals for the distribution of distributable profit at this year's General Meetings; - to take into account movement restrictions	-proposes to the Government to temporarily suspend the deadline for holding the General Meetings until the end of October 2020. This will entail delays in the Assembly's decision-making, which may include, but are not limited to, the decision on the distribution of distributable profit, the appointment of new	

(#ostanidoma) in the conduct of meetings of the SB and commissions - the SDA means of a provisional inter-law recommends the use of modern information technologies for the implementation of the sessions

- to ask the Management Board of the Management Board of the Company for information and current information on the situation in the Company - the SDA recommends a list of priority information for Management Board
- the reduction of the remuneration of the state-owned majority-owned companies, which the Government of the Republic of body for SEOs) and BAMC (Bad Bank), must | and technical reasons of the Internet AGM. be carried out in accordance with the rules of corporate governance. the duration of the epidemic

-proposes to the Government to regulate, by

- for joint-stock companies, the mandates of the current bodies shall be extended to the next ordinary general meeting if the general meeting cannot be carried out within the deadline:
- Suspension of the provisions of the insolvency legislation relating to the initiation of insolvency proceedings and the limitation of the responsibility of the management and supervisory the Management Board to request from the | bodies to file the initiation of these proceedings within 1 month:
- to define for joint-stock companies the possibility members of the Supervisory Boards in the of holding general meetings without physical presence, regardless of statutory restrictions, provided that other legal conditions are provided, Slovenia should impose on SSH (governing | which cannot, however, be challenged for formal

The main solutions to the the Company Act which are planned to come to force next week:

- the deadlines for the revision of the annual. report and the consolidated annual report or the investigation of the annual accounts are extended by two months, for the submission of those annual reports with the auditor's opinion of AJPES and for the general meeting at which the general meeting decides on the use of accumulated profit and on discharge:
- until the first next General Meeting, an extension of the term of office of the members of the Supervisory Board or the Management Board is allowed, if the General Meeting responsible for the appointment has not vet decided on the

		without the physical presence of shareholders at the general meeting; - by means of electronic means, through the transmission of the image and tone, the participation of the management or control bodies at the assembly, which is carried out by electronic means; - Specific rules are laid down for the preparation of the minutes and the identification of shareholders at general meetings, which will be conducted by electronic means without physical presence; - a specific rule is laid down regarding the holding of a holding in a limited liability company. The rights arising from a business interest will be exercised by anyone who can prove to the manager that he or she is the owner of the business interest special rules in the transitional provision allow the holding of assemblies convened before this law enters into force. These assemblies will be able to be held by electronic means.	
Spain Instituto de Consejeros -Administradores, IC-A	All legal obligations are stopped. When the alarm situation finish then all companies will have 3 additional months for board meetings, AGMs and related to full fill normal requirements.		

Listed companies:

- are allowed to have AGMs until October 2020
- can publish the annual financial report up to six months after closing of the financial year
- The annual shareholders meeting can be held within the first 10 months of the financial year.
- The board may call the GSM to be held electronically and to have remote voting

Even if a company's articles of association do not expressly allow for this possibility, meetings of the board and other collegiate governing bodies (e.g. commissions and committees) can be held by videoconference (provided that it is possible to identify the attendees via image and audio in real time). Resolutions can also be passed by those bodies in writing, without a physical meeting, provided that this is requested by the chairperson or at least two members. In both cases it is understood that the meeting is held at the company's corporate domicile. Any meetings that were due to be held after the state of emergency was announced, but that were called beforehand, can be cancelled or rescheduled by resolution passed by the management body, which must be published on the company's website or in the BORME (Companies Registry Journal) 48 hours prior to the date on which the meeting was due to be held.

The term of three months from closing of the financial year given to companies to draft their annual accounts has been extended to three months beyond the end of the state of emergency. The deadline for auditing those companies that have already drafted their annual accounts is also pushed back to two months after the end of the state of emergency. As a result, the deadline for approving the annual accounts will be three months from the date on which they are ultimately drafted pursuant to the above paragraph. In other words, if the state of emergency ends on 1 April 2020, companies will have until 1 July to draft their accounts and until 1 October 2020 to approve them.

Sweden

The Swedish Academy of Board Directors

All companies must convene general meetings within 6 months from the end of their financial year and approve their annual report. However, larger companies must consider implications of restrictions on number of people convening in one place.

Form of meeting: The Swedish Companies Act does not permit meetings fully held by video link (i.e. a strict online meeting). However, what is called a *hybrid meeting* is possible.

This means that a meeting is held with at least one shareholder present and that other shareholders participate through video-link from other locations. Special considerations must be made regarding how to identify shareholders (i.e. how to determine that the video link participant is actually the shareholder). Such option of holding a hybrid meeting should also be possible for a meeting that has already been convened, provided that the ability to participate physically at the original venue for shareholders is not limited and that the arrangements around the distance participation are adequate.

In addition, it should also be noted that the Swedish Companies Act permits postal voting, meaning that shareholders can submit their votes to the meeting without participating, as well as collection of powers of attorney. Provided that such possibilities are provided for in the articles, companies can inform, encourage and facilitate

		Thus, companies which already have published notices to their AGMs, without instructions on participation by postal voting or collection of powers of attorney cannot use such means at the AGMs. In addition, a board can always decide to cancel the published notice and issue a new with appropriate information, but must in such cases apply a new statutory notice period meaning that the AGMs in most cases will be delayed.	
Switzerland The Swiss Institute of Directors	The Swiss Government declared National Emergency which puts all the existing regulation in question	·	

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	general meeting. The company must implement respective measures so that the shareholders can exercise their voting rights. Currently, the ban is in force until 19 April 2020, but could be extended. Hence, if general meetings are scheduled to fall after 19 April 2020, they may still be planned as meetings with physical presence but, to be on the safe side, companies should also plan on the basis of an ongoing ban. This means that the date of the general meeting should not be before 24 April 2020, so that there is sufficient time (at least four days) after 19 April 2020 and the date of the general meeting to allow the company for the election, implementation and communication on how the shareholders can exercise their voting rights. Roche held an AGM on week 12 with only BoD, CEO and a shareholder representatives present (not be acceptable in normal times)	
Institute of Directors	Under the Companies Act, a public company's AGM must be held within six months of its financial year-end. Those with December year-ends that typically hold their AGMs in April or May can consider delaying until June to take full advantage of the six month period in the hope that COVID-19 impacts will be diminished by then. Those with March year-ends will have more time to see how matters develop. The UK Government announced on 28 March 2020 that legislation will be introduced to ensure companies required to hold an AGM can comply with this legal obligation, whilst also adhering to the COVID-19-related restrictions. The	

Announcement explains that "companies will temporarily be extended greater flexibilities, including holding AGMs online or postponing the meetings", however there is no indication of when such extensions become effective.

The London Stock Exchange (LSE) is backing temporarily allowing companies to hold their annual meetings electronically this year due to the pandemic. There does not appear to be a legal obstacle in the UK to holding a virtual AGM as long as it is permitted by the organisation's constitutional documents.

Option 1: Delay / Postpone / Adjourn AGM.

The Chartered Governance Institute published guidance on each alternative, which was reviewed by the UK Department for Business, Energy and Industrial Strategy and which speaks as of the close of business on 16 March 2020:

- considering delaying the AGM: the usual notice requirements apply (21 clear days absent contrary provision in a company's Articles).
- considering postponing the AGM: there is no statutory minimum notice period for rearranged meetings, however a company should have regard to its Articles. Generally speaking, 21 clear days' notice should be sufficient. The Announcement suggests that all companies might be able

to postpone an AGM irrespective of whether their Articles contain an express permission..

Option 2: Hybrid AGM

Notwithstanding the Measures, AGMs held only virtually may not be valid meetings, therefore some physically present attendees are needed. A hybrid physical and electronic AGM enables shareholders to formally attend, participate in and vote at an AGM by electronic means, in parallel to others in physical attendance. A hybrid AGM can be convened if permissible under a company's Articles.

Companies considering a hybrid AGM should limit the physical attendees to the number required to achieve a quorum.

In light of the compulsory <u>Stay at Home measures</u> now implemented in the UK, which include a ban on public gatherings of more than two persons, ICSA published <u>supplementary guidance</u> for UK-listed companies (Guidance) on March 27 2020.

The Companies House is now granting a two months extension to file company accounts where accounts cannot be filed on time due to a company being affected by Covid-19.

Malta			
Institute of Directors - Malta Branch			
Cyprus			
Institute of Directors - Cyprus Branch			
Armenia	The Armenian parliament drafted a new package of legislation that allows to conduct remote AGMs and voting through electronic means. The bill now is on the parliament's floor and is being discussed as an emergency reform legislation. We foresee that it will be adopted in the coming days. Under Armenian legislation, the decision of holding a shareholders' meeting is adopted by the board. Nevertheless, board meetings cannot be held through distance voting or electronic communication. Under these circumstances, especially in the context of fighting COVID-19, the situation wherein shareholders' meetings will be allowed to be held remotely but board meetings will continue to be exclusively physical seems illogical. For that reason, the Drafts suggests establishing distance and electronic voting regimes for board meetings similar to those which are suggested for shareholders' meetings	mentioned prohibition. In particular, if the Draft passes into law, joint-stock companies (including banks and insurance companies) will be allowed to hold annual meetings on a virtual platform and	

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