THE
EUROPEAN
VOICE OF
DIRECTORS

Implications of Coronavirus - National Emergency Measures



	Board Meetings	General Meetings	(LT plan incentives)
Baltic Countries Baltic Institute of Corporate Governance	Supervisory Board members to participate in	Baltic Institute of Corporate Governance invites all members to vote at the Annual General Meeting, which will be held on the 30 th of April. Taking into account the Resolution No. 207 by the Government of Lithuania, which foresees a quarantine period in Lithuania until the 13 th of April with a possibility of a further extension, the Association informs that the Meeting will take place, but members of the Association shall participate in the Meeting through voting in advance by submitting voting ballots. Latvia: Recent amendments to the Commercial Law allow shareholders to participate in a General Meeting via electronic means or to vote prior to	

	meeting.	the General Meeting.	
		In case the notice of the General Meeting indicates the right of the shareholders to vote prior the meeting, any shareholder can render his or her vote in writing and dispatch it to the company's Management Board. All such votes must be received by the Management Board no later than one day ahead of the meeting or otherwise will be deemed void. All shareholders rendering their votes in writing prior to the meeting must be identified. For this reason we advise confirming the vote in writing either upon a secure electronic signature or in the presence of a notary. If a shareholder represents at least 20 percent of	
		the share capital, he or she may also request the company to allow the shareholder participating in the General Meeting via electronic means of communication. In such event the company must ensure the requisite technical equipment that enables the shareholder to participate in discussions with other shareholders and the company's management, as well as ensures the recording of the meeting.	
Belgium Guberna		The Belgian government, under the auspices of Koen Geens, Deputy Prime Minister and Minister of Justice, relaxed the rules relating to the organisation of the annual general meeting (AGM) of companies and associations.	

The government provides three options for the organisation of the AGM that apply even if the articles of association do not allow them.

- 1. The governance body is given the power to decide that shareholders or members may only vote remotely, with the possibility to combine it with proxy voting, provided that only a person appointed by the governance body may act as proxy holder. This measure allows for a digital AGM to take place.
- 2. The second option is to postpone the general meeting until the situation has returned to normal. This is also allowed when the meeting has already been convened, provided that the shareholders and members are correctly informed.
- 3. The governance body may, in all circumstances, take a unanimous decision in writing. The governance body can also deliberate and decide (if necessary, by a majority) by means of an electronic communication allowing discussions. In case of decisions that have to be taken before a notary in particular with regard to authorised capital it is again sufficient for one member of the governance body or a person appointed by the governance body to meet physically with the notary. The other members can participate via electronic communication.

In sum, AGM's convened or to be convened before 19 April can take place entirely electronically or in writing on the scheduled date. In case the AGM is postponed, companies and associations are granted a ten-week delay after the deadline at which their AGM had to take

		nlaco	
		Importantly, as from May 1, 2019 a new Code of Companies and Associations (i.e. WVV/CSA) is in force in Belgium. Many companies and associations will be adapting their articles of association to this new code by means of a so-called extraordinary AGM. In this case specific rules on presence and majority apply. How to proceed? When the purpose of the AGM is purely "technical" companies can be expected to opt for a fully digital AGM rather than to postpone until further notice. In order to have a valid AGM, the special presence and majority rules still apply, meaning 50% participation and 75% in favour of all votes expressed. However, opting for a fully digital AGM might make it easier to meet the 50% participation threshold as of the first date of meeting.	
		Guberna was the first in line to organize its general meeting in a digital way. Liesbeth de Ridder has kindly accepted to provide ecoDa and its member institutes with interesting tips (Key success factors, challenges, etc).	
Denmark Board Leadership Society of Denmark	The Danish government has prohibited meetings +10 persons including AGMs AGMs can still be held electronically (or by proxy) provided that a physical AGM (of less than 10 person attending) is held at the same time.	Generally, if the company has already convened an ordinary general meeting, it will have to cancel it if the expected attendance will exceed 10 persons, thus violating the ban. Cancellation may occur right up to the day before the annual general meeting and must be notified in the same manner as the convening was announced, e.g. as a company announcement, on the website and by e-mail/letter to the shareholders who have	

requested it.

If the annual general meeting is cancelled, it will be necessary to convene a new annual general meeting. As a rule, the new general meeting must

If the annual general meeting is cancelled, it will be necessary to convene a new annual general meeting. As a rule, the new general meeting must be held in time for the approved annual report to be submitted to the Danish Business Authority before the expiry of the deadline laid down in the Danish Financial Statements Act, which is by the end of May (end of April for listed companies).

However, in the wake of the Prime Minister's announcement, the Danish Business Authority has just announced new interim rules on extending the deadlines for submitting annual reports. The extension of the deadline means that companies with more than 10 owners may wait until no later than 8 weeks after the end of the ban on the gatherings of more than 10 persons.

It is important to emphasise that only the companies with more than 10 owners are covered by the new temporary deadline. Companies that, in their statutes, have the option of holding an electronic general meeting, are not covered by the new deadline. Companies that are not covered by the new temporary deadline must, therefore, continue to hold an ordinary general meeting and submit annual reports before the general deadlines described above.

Finland

Directors' Institute Finland The Finnish listed companies' advisory board has encouraged companies to take a risk-based approach when evaluating whether to postpone the AGM and called for urgent legislative measures to facilitate remotely held general meetings.

If a general meeting needs to be held while the restrictions on public meetings remain in force, companies should seek to minimize physical participants in accordance with the 10 person limitation and to take additional measures to minimize infection risk at the meeting. However, equal treatment of shareholders needs to be observed and the meeting should not be held in a way which prevents the ability of shareholders to participate in decision making.

Form of the meeting: The Finnish Companies Act does not permit meetings fully held by video link (i.e. a strict online meeting). However, a *hybrid meeting* is possible. This means that a meeting is held with at least one shareholder physically present (in person or by proxy) and that other shareholders participate remotely e.g. through a video-link from other locations. The use of advance or remote voting and participation would generally need to be described in the AGM notice along with the requirements and possible limitations for such means of participation.

Advance and proxy voting: The Finnish Companies Act permits advance voting and Euroclear Finland has an online solution for this, meaning that shareholders can submit their votes

to the meeting without participating. This possibility would need to be described in the AGM notice. It is also possible to collect proxies/powers of attorney for the company or a third party in order to limit the need for shareholders to be physically present. The collection of proxies by the company should be done in a neutral manner so that the shareholders have equal opportunity to vote against board- and other proposals if they choose to, and without emphasizing one voting alternative above the other.

Cancellation and postponing: The board can decide to cancel an already published AGM notice and either delay the convening of the AGM or issue a new AGM notice with appropriate information. In such cases the statutory notice period for convening the new meeting needs to be observed. Cancellation of the AGM should be communicated in the same manner as convening the AGM under the articles of association, and through a stock exchange release.

France

Institut Français des Administrateurs, IFA An emergency law has been passed on March 22 and several measures aim at simplifying the rules for the holding of AGMs and ensuring good corporate governance.

- Boards of Directors and Supervisory
Boards of limited companies, have
extra time to approve and examine
the annual accounts + have the ability
to adopt the annual accounts by
videoconference, without the need for

The application of the emergency law regarding AGMs is subject to one condition: "the assembly must be convened in a place affected, on the date of the convocation or that of the meeting, by an administrative measure limiting or prohibiting collective gatherings for health reasons". The temporary derogations shall apply for meetings held from March 12 to July 31.

The Financial Markets Authority reminds issuers

The year 2020 will be marked by an economic situation both globally and at the corporate level not anticipated by the boards of directors and by the dedicated committees including those in charge of the remuneration of executive directors.

In this context, the criteria, the performance conditions and the objectives to be achieved in terms of

- a statutory provision or internal regulation, notwithstanding any clause to the contrary.
- Section 4 extends the delay by two months imposed on board of directors and management boards to prepare the forecast management.forecast management

that they can, if they consider it is appropriated, postpone AGMs under the conditions provided for by ordinance n ° 2020-318 of 25 March 2020. Listed companies wishing to postpone AGMs must inform their shareholders as soon as possible by a press release.

The Financial Markets Authority stresses the fact that general meetings will be held behind closed doors, without the presence of shareholders. Consequently, shareholders will be able to vote remotely: voting may take place by proxy (spouse, other shareholder, chairman) or by correspondence or directly during the teletransmission. In the latter case, a website dedicated exclusively to voting must be set up with methods of identifying shareholders.

The ordinance relaxes the possibility to organise conference-call or audio general assembly provided that shareholders can be identified.

The ordinance extends the use of written consultation for the adoption of collective decisions for limited liability companies, general partnerships and ordinary limited partnerships.

The Financial Markets Authority gives recommendations on how to clearly communicate on the holding of general meetings.

More info, here.

variable compensation set by the boards, in particular in terms of long-term compensation of executive corporate officers may in certain cases prove irrelevant in the circumstances economic news. Article 25.3.3 of the revised Afep-Medef Code stipulates that:

Only exceptional circumstances (substantial change in the scope, unforeseen changes in the competitive environment, loss of relevance of a benchmark or comparison group, etc.) justify that the performance conditions may modified during the period considered.

Germany

Vereinigung der Aufsichtsrate in Deutschland e.V., VARD The management board of a stock corporation can enable online participation in the AGM without the authorization of the articles of association of the respective company. The AGM can then take place virtually without any physical presence of the shareholders if;

- •the entire AGM is transmitted electronically (i.e. via the internet);
- shareholders can vote electronically;
- •shareholders can ask questions electronically, which are answered in the due discretion by the management board;
- •the voting shareholders are given the necessary means to contest resolutions of the AGM without being physically present.

Formal facilitation:

- •the AGM adopting annual financial statements and resolving on the appropriation of the balance sheet profit may be convened at any time during the financial year (instead of the first 8 months of the financial year), provided that this date is still in 2020.
- •In deviation from the 30-day period, the management board is entitled to convene the AGM no later than the 21st day before the day of the meeting.

All mentioned measures need the approval of the supervisory board, who is entitled to take the decisions without physical presence of its members, but in writing, by telephone or in a comparable manner regardless of the regulations in statutes or rules of procedure.

	the AGM, i electronic implementa	for appealing against resolutions of n particular due to deficiencies in the communication options or the ation of the virtual AGM itself, are ar as possible.	
Italy Nedcommunity	the impact general me - allow app days - facil usin atte rule allow shar poss - allow and elect All the me effect for the state of the	helps Italian companies to deal with of Covid-19 during the 2020 annual eting season. Measures: w companies to hold the AGM and to rove the balance sheet within 180 is from the start of the financial year, litate the attendance of shareholders are means other than in-person indance. Even if it is contrary to bylaws is, videoconference meetings are wed provided that the identification of reholders, their participation and the sibility to vote are possible. We the use of remote voting systems the validity of the vote casted etronically or by correspondence. The easures above-mentioned will be in the AGMs hold within the 31st July or needed to the continues.	

Luxembourg

Institut Luxembourgeois des Administrateurs, ILA

The Luxembourg Government declared a state of emergency on 18 March 2020 for a period of three months. On 20 March a Grand ducal regulation was published introducing a number of measures facilitating | meeting: board and shareholders meetings:

Board meetings, even if the articles determine otherwise, without a physical meeting:

- 1) by circular resolutions; or
- 2) by video conference or any other means of communication allowing board members' identification.

Board Members participating by such means are deemed present for the purpose of It is important to note that: quorum and majority.

Companies are allowed to proceed as described above for any meeting convened for 30 June 2020 at the latest. Companies who already sent out a convening notice and wish to proceed as above are under the obligation to publish such decision and, and, notify their shareholders in the form in which convened such meeting or by publication on their website no later than three (Luxembourg) business days before the said meeting.

Luxembourg based companies may organize. Shareholders meetings, even if the articles determine otherwise, without a physical meeting, and require their shareholders to attend the

- 1) by voting remotely in writing or by electronic means, provided that the resolutions or decisions to be taken have been published or sent to them in advance:
- 2) by means of a proxy designated by the company; or
- 3) by video conference or any other means of communication allowing shareholders' identification.

- o Proxyholders appointed by the shareholders may only participate as set forth above.
- o Shareholders attending as described above are deemed to be present or validly represented for the purpose of the quorum and majority at such meeting.

All Luxembourg companies will automatically benefit from a relief period of 4 months to make their financial data filings at the Luxembourg Trade and Companies Register.

Netherlands

NCD Academy

There is no general statutory requirement for the board of a Dutch company to meet at specific intervals. As such, board meetings can be postponed or cancelled in view of the COVID-19 related travel restrictions.

In certain cases, however, board decisions cannot be postponed. There are a number of arrangements the board can make to mitigate the effects of travel restrictions and other safety measures related to COVID-19:

- Board meetings can generally be held using electronic means of communication, provided all participating board members can communicate with each other in real time (i.e. Skype or a conference call).
- It is possible for a board member to grant a proxy to another board member to represent him or her at a meeting, thereby limiting the number of participants.
- Board resolutions can be adopted in writing, provided all board members are familiar with the resolutions to be passed and there are no objections to this means of decision-making.

At least one general meeting of shareholders must be held annually. Until 6 April 2020 inclusive, gatherings are in principle not permitted. However, an AGM may nonetheless be held if there are no more than 100 people in attendance and a distance of at least 1.5 meters between attendees is maintained. Below are some additional points to consider when organising the AGM. Here are some focal points:

- <u>Virtual AGM</u>: A fully virtual AGM is not permitted under Dutch law.
- Hybrid AGM: A hybrid AGM is possible, under certain conditions. In a hybrid AGM, shareholders can participate in, address and vote at the AGM by electronic means of communication. The applicable procedures and conditions must be announced when the AGM is convened, and the company's articles of association must expressly permit this possibility.
- Additional measures for a physical AGM:
- The company's articles of association may impose requirements such as the presence of directors, a quorum or further rules on the chairperson's role. In view of the current exceptional circumstances, we believe that certain rules regarding the physical attendance of directors and officers can be complied with by means of participation by telephone or video

		conference. It is even conceivable for the chairperson to preside over the AGM via electronic means of communication. 2. Shareholders may be offered the opportunity to follow the meeting via a live webcast, possibly with a chat function so that they can ask questions and make comments. 3. Shareholders may be expressly requested to grant a proxy with voting instructions to an officer of the company or an independent third party (in writing or electronically through e-voting). • Postponement (if the convocation notice has not been sent) or rescheduling (if the notice has already been sent) of the meeting: The AGM of an NV must be held within six months from the close of its financial year (or earlier if so provided in its articles of association). For a BV, the AGM must take place within 12 months from the close of its financial year (unless the shareholders take a decision outside a meeting). While postponing or rescheduling the AGM is therefore possible, doing so will have consequences for the time at which the annual accounts are adopted and any dividend can be paid.	
Norway The Norwegian Institute of Directors	a c h	The government therefore opens for digital annual meetings in housing construction companies, owner-sectional societies and nousing associations. The Coronal Act only applies for one month. In practice, this means	ofederation of Directors Associations

		that the exceptions will not last longer than two to three weeks. For other companies, Norwegian law requires the physical presence of shareholders or their authorised representatives in order to vote.	
Romania Independent Directors Association			Companies, first and foremost, need to carefully analyze their risk exposure and evaluate with take care of the manner in which their financial reporting for the financial year ended December 31st 2019 will be affected by this event after the closing.ebi
Slovenian Directors' Association (SDA)	SDA released a position paper on the impacts of pandemic on CG and suggestions to the Government: - the Supervisory Board, together with the Management Boards, should take into account the changed circumstances and increase the risk to the operations of the companies in formulating proposals for the distribution of distributable profit at this year's General Meetings; - to take into account movement restrictions (#ostanidoma) in the conduct of meetings of the SB and commissions - the SDA recommends the use of modern information technologies for the implementation of the sessions - to ask the Management Board of the Management Board of the Company for information and current information on the	-proposes to the Government to temporarily suspend the deadline for holding the General Meetings until the end of October 2020. This will entail delays in the Assembly's decision-making, which may include, but are not limited to, the decision on the distribution of distributable profit, the appointment of new members of the Supervisory Board or the increase of share capital under the insolvency legislation. -proposes to the Government to regulate, by means of a provisional inter-law • for joint-stock companies, the mandates of the current bodies shall be extended to the next ordinary general meeting if the general meeting cannot be carried out within the deadline;	

situation in the Company - the SDA proceedings and the Management Board to request from the Management Board

members of the Supervisory Boards in the state-owned majority-owned companies, which the Government of the Republic of Slovenia should impose on SSH (governing body for SEOs) and BAMC (Bad Bank), must | and technical reasons of the Internet AGM. be carried out in accordance with the rules of corporate governance. the duration of the epidemic

the limitation of the recommends a list of priority information for responsibility of the management and supervisory bodies to file the initiation of these proceedings within 1 month:

- the reduction of the remuneration of the | • to define for joint-stock companies the possibility of holding general meetings without physical presence, regardless of statutory restrictions, provided that other legal conditions are provided, which cannot, however, be challenged for formal

The main solutions to the the Company Act which are planned to come to force next week:

- the deadlines for the revision of the annual. report and the consolidated annual report or the investigation of the annual accounts are extended by two months, for the submission of those annual reports with the auditor's opinion of AJPES and for the general meeting at which the general meeting decides on the use of accumulated profit and on discharge;
- until the first next General Meeting, an extension of the term of office of the members of the Supervisory Board or the Management Board is allowed, if the General Meeting responsible for the appointment has not yet decided on the appointment of a new member of the Supervisory Board or the Management Board because it has not been convened or has not vet been convened, held the term of office of members of the Supervisory Board or the Management Board: - it is possible to hold assemblies, ie shareholder participation and voting by electronic means, without the physical presence of shareholders at

Instituto de Consejeros -Administradores, IC-A	alarm situation finish then all companies will have 3 additional months for board meetings, AGMs and related to full fill normal requirements. Listed companies: - are allowed to have AGMs until October 2020 - can publish the annual financial report up to six months after closing of the financial year	have authorised that all digital/virtual agreements are valid. Drafting and approval of the annual accounts. The term of three months from closing of the	
Spain	All local obligations are atomad When the	the general meeting; - by means of electronic means, through the transmission of the image and tone, the participation of the management or control bodies at the assembly, which is carried out by electronic means; - Specific rules are laid down for the preparation of the minutes and the identification of shareholders at general meetings, which will be conducted by electronic means without physical presence; - a specific rule is laid down regarding the holding of a holding in a limited liability company. The rights arising from a business interest will be exercised by anyone who can prove to the manager that he or she is the owner of the business interest special rules in the transitional provision allow the holding of assemblies convened before this law enters into force. These assemblies will be able to be held by electronic means.	

	l	have until 1 July to draft their accounts and until 1	
Sweden	management body, which must be published on the company's website or in the BORME (Companies Registry Journal) 48 hours prior to the date on which the meeting was due to be held.	All companies must convene general meetings	
The Swedish Academy of Board Directors		within 6 months from the end of their financial year and approve their annual report. However, larger companies must consider implications of restrictions on number of people convening in one place.	

Form of meeting: The Swedish Companies Act does not permit meetings fully held by video link (i.e. a strict online meeting). However, what is called a *hybrid meeting* is possible.

This means that a meeting is held with at least one shareholder present and that other shareholders participate through video-link from other locations. Special considerations must be made regarding how to identify shareholders (i.e. how to determine that the video link participant is actually the shareholder). Such option of holding a hybrid meeting should also be possible for a meeting that has already been convened, provided that the ability to participate physically at the original venue for shareholders is not limited and that the arrangements around the distance participation are adequate.

In addition, it should also be noted that the Swedish Companies Act permits postal voting, meaning that shareholders can submit their votes to the meeting without participating, as well as collection of powers of attorney. Provided that such possibilities are provided for in the articles, companies can inform, encourage and facilitate such.

Thus, companies which already have published notices to their AGMs, without instructions on participation by postal voting or collection of powers of attorney cannot use such means at the AGMs. In addition, a board can always decide to cancel the published notice and issue a new with appropriate information, but must in such cases

The Swiss Government declared National Emergency which puts all the existing regulation in question The Swiss Institute of Directors In order to enable Swiss companies to hold their general meetings despite the current restrictions, the Amended COVID-19 Ordinance authorizes the holding of general meetings in writing, in electronic from, or by an independent proxy designated by the company. For Swiss companies this means: General meetings with physical presence are banned until 19 April 2020. Companies which already issued their invitations to general meetings to be held on a date before or on 19 April 2020 must either postpone the general meeting or, because no physical meeting can be held, inform the shareholders on how they can exercise their voting rights. If the general meeting is not postponed, the company must notify its shareholders in writing or electronically (for example on the company's website) on how they can exercise their voting rights at the latest four days before the date of the general meeting. The company must implement respective measures so that the shareholders can exercise their voting rights. Currently, the ban is in force until 19 April 2020, but could be extended. Hence, if general meetings are scheduled to fall after 19 April 2020,			apply a new statutory notice period meaning that the AGMs in most cases will be delayed.	
they may still be planned as meetings with physical presence but, to be on the safe side,	The Swiss Institute of	Emergency which puts all the existing	general meetings despite the current restrictions, the Amended COVID-19 Ordinance authorizes the holding of general meetings in writing, in electronic from, or by an independent proxy designated by the company. For Swiss companies this means: General meetings with physical presence are banned until 19 April 2020. Companies which already issued their invitations to general meetings to be held on a date before or on 19 April 2020 must either postpone the general meeting or, because no physical meeting can be held, inform the shareholders on how they can exercise their voting rights. If the general meeting is not postponed, the company must notify its shareholders in writing or electronically (for example on the company's website) on how they can exercise their voting rights at the latest four days before the date of the general meeting. The company must implement respective measures so that the shareholders can exercise their voting rights. Currently, the ban is in force until 19 April 2020, but could be extended. Hence, if general meetings are scheduled to fall after 19 April 2020, they may still be planned as meetings with	

	ongoing ban. This means that the date of the general meeting should not be before 24 April 2020, so that there is sufficient time (at least four days) after 19 April 2020 and the date of the general meeting to allow the company for the election, implementation and communication on how the shareholders can exercise their voting rights. Roche held an AGM on week 12 with only BoD, CEO and a shareholder representatives present (not be acceptable in normal times)	
Institute of Directors	There does not appear to be a legal obstacle in the UK to holding a virtual AGM as long as it is permitted by the organisation's constitutional documents. However, the most practical option in the first instance is likely to be delaying the AGM as far out as is possible, subject to meeting statutory deadlines. It should be possible in the UK, following enactment of Companies Act 2006 provisions which allow entirely electronic general meetings if allowed by the articles. Available options for UK-listed companies to consider as part of their AGM contingency planning were discussed in initial guidance published by the Institute of Chartered Administrators and Secretaries (ICSA) on March 17, 2020. In light of the compulsory Stay at Home measures now implemented in the UK, which include a ban on public gatherings of more than two persons, ICSA published supplementary guidance for UK-listed companies (Guidance) on March 27 2020.	

	In addition, on March 28, 2020 the Business Secretary announced that legislation is to be introduced to allow companies to hold their AGMs safely, consistent with the current restrictions or movement and gatherings. Under this, companies will temporarily be extended greater flexibilities including holding AGMs online or postponing AGMs.	
	- Under the Companies Act, a public company's AGM must be held within six months of its financial year-end. Those with December year-ends that typically hold their AGMs in April or May car consider delaying until June to take ful advantage of the six month period in the hope that COVID-19 impacts will be diminished by then. Those with March year-ends will have more time to see how matters develop.	
	The Companies House is now granting a two months extension to file company accounts where accounts cannot be filed on time due to a company being affected by Covid-19.	
Malta		
Institute of Directors - Malta Branch		

Cyprus Institute of Directors - Cyprus Branch			
Armenia	The Armenian parliament drafted a new package of legislation that allows to conduct remote AGMs and voting through electronic means. The bill now is on the parliament's floor and is being discussed as an emergency reform legislation. We foresee that it will be adopted in the coming days. Under Armenian legislation, the decision of holding a shareholders' meeting is adopted by the board. Nevertheless, board meetings cannot be held through distance voting or electronic communication. Under these circumstances, especially in the context of fighting COVID-19, the situation wherein shareholders' meetings will be allowed to be held remotely but board meetings will continue to be exclusively physical seems illogical. For that reason, the Drafts suggests establishing distance and electronic voting regimes for board meetings similar to those which are suggested for shareholders' meetings	mentioned prohibition. In particular, if the Draft passes into law, joint-stock companies (including banks and insurance companies) will be allowed to hold annual meetings on a virtual platform and	

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