



Overview of event

Subject	Speaker	Proposed timing
Opening plenary session		
Welcome	Michel de Fabiani – ecoDa	5'
Corporate Governance in Europe today	Cordula Heldt - DAI and a member of the ECGCN	10'
Overview of panels and objectives	Anthony Carey - Mazars	5'
Parallel panel discussion		
Panel 1 – Regulator perspective		
Panel 2 – Board perspective		45'
Panel 3 – Investor perspective		
Closing plenary session		
Feedback from panel discussions	Anthony Carey - Mazars	12'
Q&A	Anthony Carey - Mazars	8'
Close	David Herbinet and Michel de Fabiani – Mazars EcoDa)	5'



Open plenary



Michel de Fabiani
Chair of Policy
Committee ecoDa
and Non-Executive
Director for
Ebtrans and Valco



Cordula Heldt

Head of Section

Corporate Governance
and Company Law at

Deutsches Aktieninstitut



Anthony Carey
Partner
responsible for
Board
Effectiveness

Panel 1 – Regulator perspective

Co chairs:



Dr Roger Barker
Director of Policy
and Corporate
Governance,
Institute of Directors
UK



Jean Luc Barlet
Group Chief
Compliance Officer
chez Mazars (FR)



A representative of the Justice department of the European Commission



Per Lekvall (SE) – Chair of the International Committee of the Swedish Academy of Board Directors and a member of the Policy Committee of ecoDa.



Mathilde Mesnard (FR) - Deputy Director of the Directorate for Financial and Enterprise Affairs of the OECD



<u>Sir Jon Thompson</u> (UK) – CEO of the Financial Reporting Council in the UK



Panel 2 – Board perspective

Co chairs:



Michel de Fabiani
Chair of Policy
Committee ecoDa
and Non-Executive
Director for Ebtrans
and Valco



Anthony Carey
Partner
responsible for
Board
Effectiveness



<u>Pascal Durand Barthez</u> (FR) – Member of the Policy Committee of ecoDa, Advocat member of the Paris bar, specialised in corporate law and governance matters (in house and practice cousel)



Jock Lennox (UK) - Chair of Audit Committee Chair's Independent Forum, NED and Audit Committee Chair (Barratt Developments plc)



Maria Pierdicchi (IT) – President Nedcommunity , Non executive Board member of Unicredit and Autogrill



Monica de Virgiliis (FR) – Non-Executive Director ASM and Geodis, Chair of Sustainability Committee Prysmian Group, Chair of Chapter Zero France

Panel 3 – Investor perspective

Co chairs:



Fabrice Demarigny

President
Mazars Société
d'Avocats, with
particular
expertise in EU
Financial
Markets Law



Marco Becht

Founder Member and the Executive Director of the European Corporate Governance Institute Professor of Finance at Université Libre de Bruxelles



<u>Dr Hans-Christophe Hirt</u> (UK) – EOS at Federated Hermes Investment Management, Executive Director, Head of EOS



Paul Koster (NL) - CEO at the VEB (Dutch Shareholders Association) VEB, Chair of European Investors



<u>Valerio Novembre</u> (IT) – Senior Policy Officer at European Securities and Markets Authority – ESMA



Hendrik Schmidt (DE) – Corporate Governance expert DWS Investment GmbH, Member of Corporate Governance Working Group BVI German Investment Funds Association, Member of stewardship and governance committee The Investment Association (UK)



Closing plenary



Anthony Carey
Partner
responsible for
Board
Effectiveness



David Herbinet
Global Head of
Audit at Mazars



Michel de Fabiani
Chair of Policy
Committee ecoDa
and Non-Executive
Director for
Ebtrans and Valco